

U.S. PATENT AND TRADEMARK OFFICE
AUG 23 2001
APPLICATION FOR UNITED STATES PATENT
Declaration and Power of Attorney #3

As a below named inventor, I hereby declare that:

my residence, post office address and citizenship are as stated below next to my name; that

I verily believe I am the original, first and sole inventor (if only one name is listed below) or an original, first and joint inventor (if plural names are listed below) of the subject matter which is claimed and for which a patent is sought on the invention entitled: OPTIMIZING DECISION MAKING

described and claimed in the specification:

Check one

a. attached hereto.
b. filed on _____ as Application Serial No. _____ and amended on _____
(if applicable)

I hereby state that I have reviewed and understand the contents of the above-identified specification, including the claims, as amended by any amendment referred to above.

I acknowledge the duty to disclose information of which I am aware which is material to the examination of this application in accordance with Title 37, Code of Federal Regulations, §1.56(a). Under Title 35, U.S. Code §119, the priority benefits of the following foreign application(s) filed within one year prior to this application are hereby claimed:

The following applications for patent or inventor's certificate on this invention were filed in countries foreign to the United States of America either (a) more than one year prior to this application, or (b) before the filing date of the above-named foreign priority application(s):

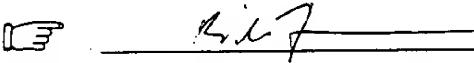
2 If there are no corresponding applications, insert "NONE". NONE

I hereby appoint the following as my attorneys of record with full power of substitution and revocation to prosecute this application and to transact all business in the Patent Office:

James A. Oliff, Reg. No. 27,075; William P. Berridge, Reg. No. 30,024; Kirk M. Hudson, Reg. No. 27,562;
Thomas J. Pardini, Reg. No. 30,411 and Edward P. Walker, Reg. No. 31,450

ALL CORRESPONDENCE IN CONNECTION WITH THIS APPLICATION SHOULD BE SENT TO OLIFF & BERRIDGE, P.O. BOX 19928, ALEXANDRIA, VIRGINIA 22320, TELEPHONE (703) 836-6400.

I hereby declare that I have reviewed and understand the contents of this Declaration, and that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may jeopardize the validity of the application or any patent issued thereon.

3	Typewritten Full Name of Sole or First Inventor	WILLIAM	HENRY	TAN	
		Given Name	Middle Initial	Family Name	
**4	Inventor's Signature				
**5	Date of Signature		Month	Day	Year
6	Residence	Austin	Texas	United States of America	
7	Citizenship	American	State or Province	Country	
8	Post Office Address (Insert complete mailing address, including country)	6029 Mt. Bonnell Cove, Austin, Texas 78731, United States of America			

*This form may be executed only when attached to the specification (including claims) at the end thereof if Box a. is checked.

**Note to Inventor: Please sign name on line 4 exactly as it appears in line 3 and insert the actual date of signing on line 5.

IF THERE IS MORE THAN ONE INVENTOR USE PAGE 2 AND PLACE AN "X" HERE

U.S.A. SOLE OR JOINT DECLARATION FOR ORIGINAL APPLICATION